

African hub countries

Angola

ENERGY AND INFRASTRUCTURE

Recommended

AVM Advogados
CFRA Advogados Associados
Eduardo Vera-Cruz Advogados (in association with FCB&A)
Fátima Freitas Advogados (member of Miranda Alliance)
FBL Advogados (in partnership with Abreu Advogados)
MG Advogados

Notable

Angola Legal Circle (member of MLGTS Legal Circle)
Gabinete Legal Angola - GLA (member of PLMJ International)
Mota Veiga Advogados (in association with MC&A)
Paulo Antunes Advogados (in association with Vieira de Almeida - & Associados)

Foreign Lusophone firms active in Angola / Mozambique

Recommended

Abreu Advogados
CMS Rui Pena & Arnaut
FCB&A (AF Castelo Branco & Associados)
MC&A
Miranda
Morais Leitão, Galvão Teles, Soares da Silva & Associados
Raposo Bernardo
Taulil & Chequer Advogados in association with Mayer Brown
Vieira de Almeida & Associados

Ghana

ENERGY AND INFRASTRUCTURE

Highly recommended

Bentsi-Enchill Letsa & Ankomah
Fugar & Co
JLD & MB Legal Consultancy
Oxford & Beaumont

Recommended

AB & David
Reindorf Chambers
REM Law Consultancy

Notable

ALEX Ghana
Integrated Legal Consultants
Lex Consult

Kenya

ENERGY AND INFRASTRUCTURE

Highly recommended

Anjarwalla & Khanna
Coulson Harney – BGAG (Bowman Gilfillan)
Hamilton Harrison & Matthews
Kaplan & Stratton
Walker Kontos

Recommended

Daly & Figgis
DLA Iseme Kamau & Maema Advocates

Notable

Mboya Wangong'u & Waiyaki Advocates
Muthaura Mugambi Ayugi & Njonjo Advocates
Prof Albert Mumma & Company

Mauritius

ENERGY AND INFRASTRUCTURE

Recommended

Appleby
Benoit Chambers
BLC Chambers
JuristConsult Chambers
Uteem Chambers

Mozambique

ENERGY AND INFRASTRUCTURE

Highly recommended

CGA (Couto Graça and Associates)
Sal & Caldeira

Recommended

Fernanda Lopes & Associados (member of ALN)
Ferreira Rocha & Associados (in partnership with Abreu - Advogados)
Gabinete Legal Moçambique (member of PLMJ International)
Mozambique Legal Circle Advogados (member of MLGTS Legal - Circle)
Pimenta Dionísio e Associados (member of Miranda Alliance)
Scan Advogados
Silva Garcia Advogados (in association with Vieira de Almeida & - Associados)

Tanzania

ENERGY AND INFRASTRUCTURE

Highly recommended

Adept Chambers
Rex Attorneys
Mkono & Co

Recommended

Clyde & Co in association with Ako Law
CRB Africa Legal
IMMMA Advocates (Ishengoma Masha Mujulizi and Magai)

Notable

East African Law Chambers (EALC) – Bowman Gilfillan
Africa Group (BGAG)
FB Attorneys
Velma Law

Uganda

ENERGY AND INFRASTRUCTURE

Recommended

AF Mpanga – BGAG (Bowman Gilfillan)
Byenka Kihika & Co
Kampala Associated Advocates (KAA)
Katende Ssempebwa & Co Advocates
MMAKS
Sebalu & Lule
Shonubi Musoke & Co Advocates

Notable

ENS Africa - Uganda
Impala Legal
Kusaasira & Co
Kasiriye Byaruhanga & Co

Zambia

ENERGY AND INFRASTRUCTURE

Recommended

Chibesakunda & Company
Corpus Legal Practitioners
Musa Dudhia & Company

Introduction

Angola, Ghana, Kenya, Mauritius, Mozambique, Tanzania, Uganda and Zambia to a certain extent form the biggest and most dynamic markets in Sub-Saharan Africa in the energy and infrastructure space, outside of South Africa and Nigeria.

Mozambique has been one of the most talked about countries, thanks largely to natural resources specifically coal, where Brazilian giant Vale has been developing a multifaceted mining, transport and power operation in the north. There has also been activity connected to gas and in other minerals. Partners note that there has been a high volume of M&A transactions as companies swap and trade assets relating to oil and gas reserves off the Mozambique and Tanzanian coast.

Many trends are contained in some the key matters across these countries, for instance looking at Tullow's sale to CNOOC in Uganda. "It is a high profile \$3 billion deal which took a year or two to get done. It's interesting as it is one of the deals that pulls together many themes: the interest in East Africa, Asian investment into Africa and also Tullow, which is not one of the big oil companies like Shell or BP but it has grown quickly and is a new player and real success story," says a lawyer. Another matter that has been much discussed is the 300MW Lake Turkana Wind Project in Kenya, which will comprise 365 wind turbines. The project has drawn the largest single private investment Kenya has ever seen and showcases a mix of numerous types of investors and investment structures coming together in a very young and undefined sector.

Lawyers noted a number of developments across the hub countries, among them COMESA's new competition regulations in East Africa.

ANGOLA

AVM Advogados

2012 Firm Overview**Cross-border matters**

Cape Verde, Mozambique

Highlight clients

International Gold Explorations, Société Générale, Cove Energy

Most active disciplines

Litigation, M&A and joint-ventures, asset finance, project finance (energy and natural resources), environmental, land, tax

Key sectors

Mining and metals, oil and gas, ports and shipping, social infrastructure

Key partners

Claudia Santos Cruz, António Vicente Marques, Sandra Teixeira da Silva

AVM is unique among its direct rivals in Angola for being an independent Angolan law firm with a number of foreign offices: Lisbon, Porto, Kabinda (DRC) and Rio de Janeiro. The energy and infrastructure practice, led by António Vicente Marques, Claudia Santos Cruz and Sandra Teixeira da Silva, handles matters in various Lusophone jurisdictions and aims to be the top provider in Angola.

AVM is part of the World Services Group and focuses primarily on oil and gas, electricity, water, utilities and alternative energy work on behalf of clients from both the private and public sectors. The firm also advises on project development, compliance, construction, privatization and regulatory matters.

Matters

In 2012, António Vicente Marques was busy leading a team working with the Scandinavian resource company Gold Explorations, which the firm has in the past advised on participations in five diamond mining concessions and the sale of some of these interests to a Singapore company in 2012.

Marques has also been acting for a number of oil and gas clients including Chevron, Conoco Philips and TideWater on day-to-day corporate and regulatory matters. Claudia Santos Cruz led teams advising Société Générale on oil and gas matters and Cove Energy on capital gains tax issues relating to a share sale in London.

Eduardo Vera-Cruz Advogados (in association with FCB&A)**2012 Firm Overview****Highlight clients**

Unipet, AEA Investors

Most active disciplines

Arbitration, company and commercial, M&A and joint-ventures, corporate restructuring, banking, project finance (infrastructure), EPC, employment, IP, land, public and administrative, tax

Key sectors

Oil and gas, renewable energy

Key partners

Pedro Guimarães, João Robles, Eduardo Vera Cruz

Led by Angolan qualified Eduardo Vera Cruz and in association with Portuguese firm FCB&A (F Castelo Branco & Associados), Eduardo Vera Cruz Advogados is developing a good name for itself in Angola. A number of international law firms and private clients name the team

as their preferred counsel in the country and FCB&A as a whole has been developing its brand across Lusophone Africa under partners João Robles and Pedro Guimarães.

Vera Cruz has a doctorate in law from Lisbon University, where he is professor, and currently also teaches at the University Agostinho Neto in Luanda. The firm has been in Angola for over six years and has remained active on the energy front, especially with regards to oil and gas.

Matters

João Robles has been busy advising clients on corporate real estate matters, leading on a series of acquisitions, sales and joint-venture agreements for three real estate developments. A team also worked with Slaughter and May to assist a global energy company on a potential acquisition and bid process for a large oil and gas operator.

In early 2013, Pedro Guimarães and Robles were working with Norton Rose to conduct due diligence for an Asian client on a proposed acquisition of oil blocks and with Vinson & Elkins to advise Unipet on a proposed acquisition of a participating interest in an LNG Integrated Project.

GHANA

AELEX

2012 Firm Overview**Highlight clients**

GE Oil & Gas, West African Gas Pipeline Project, Volta River Authority

Most active disciplines

Company and commercial, asset finance, environmental, IP, land

Key sectors

Oil and gas, airports and aviation

Key partners

Lawrence Fubara Anga, Theophilus Emuwa

With an office in Accra, top tier Nigerian firm AELEX is the only foreign firm with a branded office in Ghana. Its key busiest areas in 2012 were its corporate, finance, environmental law, IP and land law practices, notably for clients in the oil and gas and aviation sectors. The office is led by Theophilus Emuwa with support from Lawrence Fubara Anga and the pair flits between Nigeria and Ghana. Local lawyer Dela Quarshie-Twum is AELEX's permanent Accra contact.

Matters

The firm was advising the River Volta Authority on a gas sales agreement between the government of Ghana and an IOC and Mitsui Ocean Development and Engineering Company on compliance issues relating to an FPSO off-shore from Takoradi. The office also won instructions from Tullow Oil, Petro SA and Hess Corporation, among others.

Bentsi-Enchill Letsa & Ankomah**2012 Firm Overview****Key partners**

Kojo Bentsi-Enchill

Bentsi-Enchill Letsa & Ankomah is the biggest corporate commercial firm in Ghana with the longest and deepest experience in energy and infrastructure work. Kojo Bentsi-Enchill, the elder statesman of the Ghanaian legal market, manages the practice and runs a team focused

on energy and privatization work specifically. Corporate clients reserve praise for Rosalind Kudoadzi. “Rosa is exceptional on the due diligence side and if you do due diligence in Ghana you have got to work with them”. Seth Asante is one of the market’s top lawyers for finance, banking and capital markets work.

Fugar & Company

2012 Firm Overview

Most active disciplines

Company and commercial, M&A and joint-ventures, banking, PPP/PFI, project finance, employment, IP, tax

Key sectors

Mining and metals, oil and gas, power, industry and manufacturing, social infrastructure, water, sewage and utilities

Key partners

William Fugar, Nii Odoi Odotei, Larry Otoo

Fugar & Company is one of the most established and biggest corporate commercial firms in Ghana. The office handles matters across the energy and infrastructure spectrum, recently working on some of the country’s largest energy projects, and is well versed in working alongside international clients. Larry Otoo is the principal contact in the firm.

“We’ve done quite a lot with Larry Otoo,” says one client, “we like them a lot, they have been consistent, broadly good on availability, good responsiveness, with solid and reliable not off-the-wall advice”.

Matters

The firm won an instruction from an international law firm to assist on the local law issues regarding a \$329 million project financing package from a syndicate of lenders to fund the expansion of a thermal power plant from a 110MW single cycle thermal plant to a 330MW single cycle light crude oil and gas fired thermal plant.

The firm acted for a bulk petroleum distribution company on a substantial trade finance facility and worked with another international law firm on a proposed farm-in acquisition by a client in the deep water Tano offshore block.

Oxford & Beaumont Solicitors

2012 Firm Overview

Highlight clients

Rand Merchant Bank, KBC Bank, IFC

Most active disciplines

Arbitration, litigation, company and commercial, M&A and joint-ventures, banking, project finance

Key sectors

Oil and gas, power, social infrastructure

Key partners

Michael Gaveh, Elikem Kuenyehia

Oxford & Beaumont has quickly become one of Ghana’s top firms and one of the most highly recommended in the region by clients. Former Linklaters lawyer Elikem Kuenyehia manages a team that strives to meet international service standards. The office has been busy recently on infrastructure projects related to ports and utilities and on power projects. Michael Gaveh heads the banking, project finance, M&A and energy practice.

The firm is well versed in working with international clients and has a number of non-exclusive informal associations with firms including Allen & Overy, Norton Rose and Baker & McKenzie.

Matters

In 2012 the firm, led by Michael Gaveh and Anita Sekyi-Yorke, was working with Chinese law firm Global Law Office to advise a lender on a credit loan facility in relation to power supply from the Bui Hydroelectric project. In other lender mandates, Gaveh and team were assisting Rand Merchant Bank on a facility for an energy project and KBC Bank on a \$197 million infrastructure loan. The firm also acted for the IFC in relation to a €400 million facility for infrastructure.

KENYA

Anjarwalla & Khanna

2012 Firm Overview

Key partners

Karim Anjarwalla, Aryn Mussa

The first port of call for many clients in Kenya is Anjarwalla & Khanna, the founding firm of the Africa Legal Network (ALN). The office has great regional reach and is possibly the firm most often and most highly recommended by international clients outside of South Africa and Nigeria.

“The big firm,” says a client, “they have a list of credentials as long as your arm and they are fantastic”. Clients praise managing partner Karim Anjarwalla: “he works regularly on a broad range of stuff and is very good across the board in private equity, finance, corporate. They are the best firm there and we work regularly with them”. Aryn Mussa is a key partner for energy and natural resources on finance, corporate and construction matters. The firm has a base in Dubai through Atiq Anjarwalla in Anjarwalla Collins & Haidermota and recently recruited former Clyde & Co partner Krista Bates, a UK law qualified international consultant with deep experience of projects and corporate advisory in energy, natural resources and infrastructure in East Africa and Tanzania.

Coulson Harney

2012 Firm Overview

Highlight clients

Base Resources, Prunus Energy Systems, Anadarko

Most active disciplines

Company and commercial, M&A and joint-ventures, private equity and funds, banking, debt capital markets, project finance (energy), competition, IP, land, regulatory and compliance

Key sectors

Mining and metals, oil and gas, power, renewables energy, airports

Key partners

Rainbow Field, Richard Harney

Coulson Harney is part of the Bowman Gilfillan Africa Group (BGAG) along with AF Mpanga (Uganda), East Africa Law Chambers (Tanzania) and Bowman Gilfillan (South Africa). It offers UK law capacity and through BGAG also has a “best friends” relationship with top ranked Nigerian firm Udo Udoma & Belo-Osagie.

Clients praise the team for its “good service” and for being “responsive; they really know their stuff”. Managing partner Richard Harney, director Rainbow Field and associate Amar Mehta all come recommended by clients and all have strong corporate experience in energy and natural resources. As well as oil and gas expertise, the team has recently worked on wind and renewable energy matters.

Matters

Richard Harney and Christine Mwetii advised a confidential client on an \$11 million debt and quasi-equity funding into a \$22 million energy

generation project, working on the regulatory framework and investment and business matters. Harney and Rainbow Field also assisted Prunus Energy Systems, along with Clifford Chance, on all aspects of the development of a 50MW wind farm.

Field and Amar Mehta supported Herbert Smith Freehills on behalf of Marathon Oil Company in relation to the acquisition of an interest in an oil block, while in 2012 a team also engaged for a client, assisting on all stages (exploration, development, extraction) of a concession of coal blocks.

Daly & Figgis

2012 Firm Overview

Highlight clients

Standard Bank, Gulf Power, NIC Bank, Africa Oil

Most active disciplines

Litigation, M&A and joint-ventures, capital markets, project finance (infrastructure), competition

Key sectors

Mining and metals, oil and gas, power

Key partners

Hamish Keith, Julius Wako

Hamish Keith is the figurehead of Daly & Figgis while Julius Wako is a key partner for projects work, leading or acting on most of the firm's energy and infrastructure deals. University of Warwick (UK) graduate Njau Mukuha proves very popular with clients for corporate and commercial matters and as a high court advocate. The firm works regularly with international firms and has good corporate and commercial capacity.

"We use them across the board," says a client who recommends Mukuha. "They are doing the local work on closure, reviewing all the international documents for local law and they are fully and totally on the ball. They have done all the real estate and corporate governance and on other projects we have used them as litigation counsel."

Matters

The firm worked with Norton Rose to advise Standard Bank on a \$150 million loan to Hass Petroleum Kenya. The team covered all aspects of the financing including a master *murabaha* agreement. The firm was also acting for Gulf Power in relation to a proposed financing by the IFC, Standard Bank of South Africa and the OPEC Fund for International Development for the construction of an IPP (Independent Power Producer).

The firm advised NIC Bank on a proposed financing to Hashi Energy and in October 2012 settled a competition matter under the new Competition Act for Africa Oil relating to a \$57 million farm-out of two oil blocks to Marathon Oil.

Hamilton Harrison & Matthews

2012 Firm Overview

Highlight clients

Government of Kenya, Kengen, Pacific Wildcat Corporation of Canada

Most active disciplines

Litigation, company and commercial, M&A and joint-ventures, private equity and funds, banking, capital markets, PPP/PFI, project finance (energy and resources), competition, employment, environmental law, IP, land, tax

Key sectors

Oil and gas, power, social infrastructure

Key partners

Paras Shah, Daniel Wanjau

Hamilton Harrison & Matthews has recently been working on large public infrastructure and power projects, such as the ambitious public-private partnership (PPP) project for the \$6 billion Konza City 'Technopolis' development. The firm has also been advising Kengen on its \$5 billion plan for future power projects.

Paras Shah is one of the most recommended practitioners in the country and the firm maintains a non-exclusive alliance with Dentons. Dr Daniel Wanjau and Andrew Mugambi also focus on oil and gas, infrastructure, projects and land law, while senior partner Ken Fraser and partner Kiragu Kimani focus on disputes, notably on construction, energy, procurement and commercial matters.

Matters

The firm is engaged as counsel in a long term project for the Government of Kenya where a team, led by Paras Shah and Daniel Wanjau, is advising on planning, infrastructure and regulatory issues for the \$6 billion development of Konza City Technopolis, a special economic zone for ICT. The firm will also work on the concession of the project.

The firm was assisting three IOCs on the proposed East African Oil Pipeline, conducting an initial feasibility study, and Kengen, to biggest Kenyan power generation company, on its future power plans. The latter involves financing of up to \$5 billion for power plants through capital markets and project and bank financing. Shah also worked with Allen & Overy to advise the Pacific Wildcat Corporation of Canada on a niobium mining project.

Kaplan & Stratton

2012 Firm Overview

Cross-border matters

Mauritius

Highlight clients

Cove Energy, Citibank, OrPower 4, Puma Energy

Key sectors

Mining and metals, power, airports and aviation, industry and manufacturing, water, sewage and utilities

Key partners

Oliver Fowler, Binti Shah, Nigel Shaw, Sam Wainaina

LexAfrica network firm Kaplan & Stratton is one of the highest recommended in the region and Oliver Fowler in particular receives outstanding praise from clients as an impressive lawyer by international standards. In 2012 Fowler was active on high-profile corporate matters for Cover Energy.

The firm has recently been advising lenders and sponsors in energy, mining, energy infrastructure and transportation matters. It offers a

disputes team led by Cosima Wetende, as well as tax, IP and land law expertise, while partner Nazima Malik has the distinction of acting as counsel to Kenya's one and only oil refinery. Notably, partner Binti Shah, who has been advising lenders such as Stanbic Bank, is dual UK and Kenyan law qualified.

Matters

In one matter a team led by Oliver Fowler worked with Lawrence Graham to advise Cove Energy, which has numerous African interests, on a proposed takeover by various bidders. Sam Wainaina and Fowler led another team to assist Portigon and other lenders on financing for the Kwale Mineral Sands Project owned by Base Titanium. Financing for the mining venture is estimated at \$170 million.

Binti Shah and team worked with Allen & Overy to advise Citibank on a \$45 million credit enhancement for an IPP while Wainaina and Nigel Shaw worked with Chadbourne & Parke to advise OrPower 4 on the \$310 million expansion of the Olkaria geothermal plant.

Mboya Wangong'u & Waiyaki Advocates

2012 Firm Overview
Highlight clients Kenya Ports Authority
Most active disciplines ADR, company and commercial, M&A and joint-ventures, corporate restructuring, EPC, land
Key sectors Oil and gas, power, renewable energy, airports and aviation, ports and shipping
Key partners Gladys Mboya, Peter Waiyaki, Godwin Wangong'u

The team at Mboya Wangong'u & Waiyaki Advocates is led by the three name partners: corporate, privatisations and PPP concessions lawyer Godwin Wangong'u, finance, real estate and aviation lawyer Gladys Mboya and corporate, capital markets, M&A and concessions lawyer Peter Waiyaki.

Notably, the firm acts as counsel to the Kenya Ports Authority while on the cross-border side of things it is part of the TAGLaw network. Corporate, conveyancy and due diligence are key sectors for the team.

Matters

The firm, led by Godwin Wangong'u, was advising a consortium responsible for the restructuring of certain operations of the Kenya Port Authority, including a number of berths, stevedoring services and a depot, in relation to a privatisation process. Peter Waiyaki was assisting a regional energy company on a concession for the provision of LPG infrastructure for a new city, valued at \$3 million.

Other matters had the firm acting for an energy client on a proposed acquisition of a hydropower project and an aviation client on aircraft and commercial property leases.

Muthaura Mugambi Ayugi & Njonjo

2012 Firm Overview
Highlight clients Babcock & Brown Aviation Management, Mexican CRJ, TKM Maestro, Simba Energy
Most active disciplines Litigation, company and commercial, M&A and joint-ventures, asset finance, competition, EPC, employment, land
Key sectors Renewable energy, airports and aviation, industry and manufacturing
Key partners Suzanne Muthaura, Waringa Njonjo

Muthaura Mugambi Ayugi & Njonjo's energy and infrastructure expertise is led by Waringa Njonjo, who manages the firm's energy construction and M&A team. Suzanne Muthaura is a well-respected corporate finance lawyer in the market and her practice has a specific strength in transportation, while partner Carole Ayugi heads the IP and land law practice. The firm is one of a number of up and coming firms in the country.

The firm is a member of the global TerraLex network of independent firms, which includes US firm Nixon Peabody and South African firm Fairbridges. The firm has had some cross-border experience involving Rwanda.

Matters

Waringa Njonjo and Carole Ayugi were acting for the sponsor in the development of a 300MW wind power project, which included advice on regulations, land law, PPA and financing, among other matters. Suzanne Muthaura was advising BBAM (Babcock & Brown Aviation Management) on the novation of lease of a Boeing 737-800 to Kenya Airways. Muthaura was working on similar aircraft lease matters for Mexican CRJ and Cessna Finance Corporation.

Another matter had the firm assist a client on an EPC subcontract for a mineral separation plant, valued at \$30 million. Njonjo led the firm in the work.

Prof Albert Mumma & Company

2012 Firm Overview
Cross-border matters Burundi, Rwanda, Tanzania, Uganda
Highlight clients Government of Kenya, IFC, Energy Regulatory Commission, Rural Electrification Authority
Most active disciplines Litigation, PPP/PFI, project finance (infrastructure), employment
Key sectors Power, rail, roads, water, sewage and utilities
Key partners Albert Mumma

Albert Mumma & Company is a mid-sized office based in Nairobi established in 1995. The team has a special focus on PPP (public-private partnership) and project financing and has been involved with concession projects for road and rail developments. More recently, the team worked on concession contracts issued by the Kenya Airport Authority. Albert Mumma manages the firm and focusses on energy, PPP and infrastructure while a team of associates cover litigation, water and utilities and corporate and commercial matters.

Matters

The firm, led by Albert Mumma, was retained by the Energy Regulatory Commission to assist in drafting regulations for the downstream petroleum sector and electricity sector and also advised the Rural Electrification Authority on the development regulations.

In a large PPP project, the office was supporting the Government of Kenya and IFC on the \$264 million Kenya-Uganda railways concession. The firm was working with Wragge & Co on the latter project. Mumma also represented SBI in arbitration in a dispute related to levies on a road construction project.

Walker Kontos Advocates**2012 Firm Overview****Highlight clients**

Athi River Mining, BG International, African Development Bank

Most active disciplines

Arbitration, litigation, company and commercial, M&A and joint-ventures, private equity and funds, corporate restructuring, banking, project finance (energy, resources and infrastructure)

Key sectors

Oil and gas, power, renewable energy

Key partners

Michael Kontos, Deepen Shah

Walker Kontos is one of the go-to firms in Kenya for energy work and boasts having acted on the majority of project finance transactions in the Kenyan energy sector that have taken place in the past two years. The team has represented a raft of lenders and sponsors in both the traditional and the renewable energy space. On the infrastructure side it has also recently been working for development finance institutions in relation to a significant Kenya-Uganda railway concession.

Michael Kontos and Deepen Shah lead the practice. "We have worked with Michael on three financings and he is excellent, we like him a lot and Deepen Shah is also excellent and very switched on". Commentators note that the firm is popular with banks and strong in telecoms, energy, wind and geothermal matters.

Matters

The firm, led by Michael Kontos, worked alongside international counsel to advise OPIC for project financing in the refinancing and expansion of the Olkaria III geothermal power plant; a deal worth \$310 million. Similarly, the firm acted as local counsel to the IFC and a consortium of bank on financing for the development of the Thika Power HFO diesel power plant.

Another project for the IFC saw the firm advise the IFC and OPEC Fund in relation to an 80.32MW HFO diesel power plant on the Athi River, to be constructed by Gulf Power.

MAURITIUS**Appleby****2012 Firm Overview****Highlight clients**

Shell Mauritius, BNP Paribas, Standard Chartered Bank, First City Monument Bank Nigeria (UK subsidiary)

Most active disciplines

Company and commercial, private equity and funds, corporate restructuring, asset finance, banking, project finance,

Key sectors

Mining and metals, oil and gas, power

Key partners

Malcolm Moller, Gilbert Noel

Appleby has offices in all the off shore financial centers including Mauritius, where it opened in 2007. The office plays a key role on African energy and infrastructure deals and in a recent example played a part in the \$600 million Seacom fibre-optic project, a 15,000km cable connecting South Africa to India, where it advised the Emerging Africa Infrastructure Fund (EAIF).

Appleby's key areas are in registering and financing ships and aircraft, international projects, asset and equipment finance and assisting on joint-ventures and other structures.

Matters

Gilbert Noel led a team to support Allen & Overy on the \$1 billion restructuring of Shell. The office handled Mauritian legal and finance aspects and also advised Shell Mauritius, the locally listed subsidiary, on the sale of 75% of its issued share capital to joint venture Vivo Energy (Helios, Vitol and Shell).

Malcolm Moller led a team to advise BNP Paribas and a group of banks on a \$20 million increase to an existing \$155 million facility to Puma Energy to finance its acquisition BP's downstream business in Southern and East Africa. The office also advised a syndicate of banks including Standard Chartered Bank on a facility to MTN Zambia and helped Addleshaw Goddard advise the UK subsidiary of First City Monument Bank on a \$10 million loan for the acquisition of construction and mining equipment.

Uteem Chambers**2012 Firm Overview****Cross-border matters**

Kenya, Madagascar, Nigeria, South Africa, Uganda

Highlight clients

ICICI Bank, GuarantCo, 8 Mile Fund

Most active disciplines

Arbitration, company and commercial, private equity and funds, corporate restructuring, asset finance, banking, capital markets, project finance (infrastructure), competition, tax

Key sectors

Mining and metals, oil and gas, power, airports and aviation, ports and shipping, social infrastructure

Key partners

Muhammad Uteem, Soo Fon Ip Min Wan

Uteem Chambers is a clear leader in Mauritius and covers all aspects of energy and infrastructure projects from financing, corporate and disputes to EPC, employment, tax and competition. Muhammad Uteem manages the firm, which is experienced in shipping and aviation mat-

ters. Soo Fon Ip Min Wan specialises in private equity investment funds and has also been involved with a number of energy and infrastructure projects in Africa.

Matters

The firm worked with Weil Gotshal & Manges to assist 8 Miles Fund on setting up a \$450 million fund to invest into African consumer, energy and utilities businesses and acted for ICICI Bank on a project financing for a 120MW hydropower station in Itezhi-Tezhi, Zambia.

Another lending mandate saw the firm work with Norton Rose and MDY Legal to advise GuarantCo on \$50 million of financing to infrastructure project, mainly in East Africa, and a further \$12 million facility for the Kalangala Infrastructure Project. The latter comprises a ferry service, road upgrade and solar powered water supply systems to extend basic utilities to the largest island on Lake Victoria. The advice covered guarantor agreements and review of finance and security documents.

MOZAMBIQUE

CGA (Couto Graça & Associados)

2012 Firm Overview

Cross-border matters

Angola

Highlight clients

Vale Moçambique, Sasol New Energy Holdings, Grindrod, Investec

Key partners

Pedro Couto, Jorge Graça, Taciana Peão Lopes

CGA is part of the LexAfrica network and associated with Cuatrecasas Gonçalves Pereira. It is the biggest law firm in Maputo and boasts some of the highest rated individual lawyers in the country, with Pedro Couto and Jorge Graça at the fore. “Graça is a top class lawyer and Couto also individually is very good,” says a lawyer from an international client.

With work flow in Mozambique at its highest ever, demand for local legal support on energy and infrastructure projects often overflows capacity and as a leading firm CGA is in constant high demand. The firm has been active on the largest project in the country and spent a lot of 2012 working alongside Shearman & Sterling.

Matters

The firm was advising Vale Moçambique as local counsel on the Nacala Port Coal and Malawi-Moatize Railway Concession PPP (public-private partnership) project and Vale Emirates on the negotiations, structuring, drafting and concession agreements for the Moatize Power Plant. The team was also acting a local counsel to Sasol New Energy Holdings in relation to the Ressano Garcia Power Plant and Grindrod on the extension project for the Maputo Coal Terminal.

Other work saw the firm represent Investec regarding the Chokue Power Plant and Mitsui in relation to an LNG project.

SAL & Caldeira

2012 Firm Overview

Highlight clients

Petroleum Operators Association, Chamber of Mines, Rio Tinto, Anadarko

Most active disciplines

M&A and joint-ventures, project finance (energy, resources and infrastructure), employment, public and administrative, tax

Key sectors

Mining and metals, oil and gas, ports and shipping

Key partners

José Caldeira, Sam Levy

SAL & Caldeira is possibly the most often recommended firm in Mozambique for energy and infrastructure. It has a large team and a full-service offering, covering litigation and transactional work for corporate, finance and other matters. Instrumental in the founding of the Petroleum Operators Association and Chamber of Mines, the firm is arguably head and shoulders above the rest in anything related to mining and metals.

Clients regularly recommend US trained Sam Levy as a point of contact and they are invariably positive about their experience with the firm. “Very impressed,” says one, “they are doing a very good job and we are going to keep going back to them,” says another. Levy is praised by one client as an especially hard worker while Eduardo Calú is noted an up and coming name in the market.

Matters

José Caldeira led a team to close a deal for a foreign investor involving, due diligence, joint-venture agreements and sale and purchase of a \$3.5 million asset. Sam Levy and teams assisted Ncondezi on a \$350 million energy sector project signed with the government of Mozambique and a foreign investor on an ongoing infrastructure development valued at \$1 billion. Levy, Eduardo Calú and team were also retained by the Petroleum Operators Association to advise on regulatory matters.

Scan Advogados e Consultores

2012 Firm Overview

Highlight clients

Timcal, Mason Graphite, Ceza, Efacec

Most active disciplines

Litigation, company and commercial, banking, project finance (infrastructure), EPC, employment, IP, land

Key sectors

Mining and metals, oil and gas, rail, roads

Key partners

Francisco Avillez, Oldivanda Bacar

Scan was established by Francisco Avillez, among others, and was originally an off-shoot of Monteiro Graça & Associados (now subsumed into CGA). The firm has ‘best friends’ alliances with Bowman Gilfillan and the Portuguese branches of Uría Menéndez and Garrigues, as well as a good working relationship with some leading global law firms.

It has an active practice in energy and infrastructure and especially in mining and metals, where the team has recently been acting as counsel for two large graphite producers. Another strong area is the construction sector where the firm has been working on projects and company and commercial advisory.

Matters

The firm provided local law support to ArcelorMittal through foreign counsels King & Wood Mallesons and Morais Leitão Galvão Teles Soares da Silva & Associados (MLGTS) regarding an acquisition of a coal mining concession. The firm assisted on due diligence and mining contracts. The office was again supporting MLGTS to advise Videocon in corporate matters related to the Rovuma I gas block.

In 2013 the firm was busy working with Bowman Gilfillan to assist Rand Merchant Bank and Standard Bank on a finance facility to a South African construction company for the acquisition of a stake in a Mozambican construction company. The team was also providing company/commercial support to Spanish company Premonor.

TANZANIA**East African Law Chambers (EALC)****2012 Firm Overview****Highlight clients**

BNP Paribas, Oryx Oil Company, Energy and Water Utilities Regulatory Authority

Most active disciplines

Arbitration, litigation

Key sectors

Mining and metals, oil and gas, airports, water, sewage and utilities

Key partners

Stella Ndikimi, George Fernandes, Juvenalis Ngowi

EALC is part of the Bowman Gilfillan Africa Group along with AF Mpanga (Uganda), Coulson Harney (Kenya) and others. The firm is led by Stella Ndikimi and works across the board on contentious and non-contentious matters.

The firm's key areas are alternative dispute resolution, contract negotiation and drafting, and litigation, including high court and national tribunal representation. Juvenalis Ngowi was active on the disputes side, while Ndikimi and Georges Fernandes led many of the corporate matters, often in conjunction with international firms.

Matters

On the disputes side the firm, led by Juvenalis Ngowi, successfully represented Gapco Tanzania in commercial litigation over a breach of contract related to petrol retail, Oryx Oil in litigation relating to a distribution agreement and the Energy and Utilities Regulatory Authority in a dispute against the Tanzania Electric Supplies Company (TANESCO) in which TANESCO was challenging newly imposed electricity tariffs.

In corporate work, the firm worked with Jones Day to advise an oil company on a substantial acquisition involving a series of local subsidiaries of the target company while Stella Ndikimi led a team to assist an up-stream company on insolvency proceedings. The firm also worked on finance deals, in one case advising BNP Paribas on the Tanzanian law aspects of a \$225 million financing and in another working with King & Wood Mallesons for Ausdrill on a \$564 million syndicated loan.

IMMMA Advocates**2012 Firm Overview****Cross-border matters**

Malawi

Highlight clients

National Development Corporation of Tanzania (NDC), RAK Gas

Most active disciplines

Arbitration, litigation, corporate, asset finance, banking, capital markets and structure finance, project finance (energy and natural resources), competition, employment, IP, land, tax

Key sectors

Mining and metals, oil and gas, power, airports and aviation

Key partners

Protase Ishengoma, Sadock Magai

IMMMA Advocates is a member of the DLA Piper Group and handles all aspects of energy and infrastructure work, including due diligence, drafting project documents and project negotiations. The firm is also especially strong in power and construction and in early 2013 was involved in a large coal mine and thermal power project.

Matters

Protase Ishengoma and Thomas Sipemba were working with DLA Piper to advise the National Development Corporation of Tanzania (NDC) in relation to a coal mine and 600MW thermal mine-mouth grid integrated power plant development in Mchuchuma. The firm was assisting on procurement, shareholder and joint-venture matters.

Sadock Magai and Burure Ngocho were acting for Gigawatt on a proposed PPP (public-private partnership) with the National Electricity Supply Company (TANESCO) to finance, develop, operate and maintain a 300MW solar power project. Other work saw Ishengoma advise RAK gas in Tanzania, Zanzibar and Malawi on acquisitions and concessions for offshore/onshore natural gas and petroleum blocks.

Norton Rose**2012 Firm Overview****Highlight clients**

China Export Import Bank, Tanga Cement Company, IFC Infrastructures

Most active disciplines

Company and commercial, M&A and joint-ventures, asset finance, banking, project finance (infrastructure), renewables finance

Key sectors

Mining and metals, power, renewable energy, industry and manufacturing

Key partners

Angela Mndolwa, Adam Lovett

The Norton Rose Tanzania office is made up of Adam Lovett (UK solicitor) and Angela Mndolwa (Tanzanian advocate). It opened in November 2012 and has already provided local support on various projects, including advising sponsor clients on a mini-LNG plant project and a fibre optic network and lender clients such as the China Export-Import Bank. The office's key competitive advantage is the Norton Rose network and being able to offer on-the-ground English law advice.

Matters

The office advised IFC Infrastructure on debt and equity participation in a joint development agreement for a 100MW wind farm and Tanga Cement Company on a joint-venture for the development of Pozzolana cement factory. A finance transaction saw the office, supported by Nigel

Ward in Norton Rose Beijing, advise the China Export Import Bank in relation to a \$1.2 billion facility agreed in January 2013.

Velma Law

2012 Firm Overview

Highlight clients

Mwenga Hydro, Alistair James Company

Most active disciplines

corporate, banking, PPP/PFI, project finance (energy and infrastructure), renewables finance, employment, IP, land

Key sectors

Mining and metals, power, renewable energy

Key partners

Victoria Makani, Nicholas Zervos

Velma Law is a purely transactional and advisory firm of two founding partners and two associates led by Nicholas Zervos, a former banking partner of CMS Cameron McKenna. Zervos focuses on projects and structured finance and is experienced in advising lenders and sponsors on infrastructure projects. Victoria Makani focuses on employment law.

Matters

Nicholas Zervos led a team acting as an expert witness for Standard Chartered Bank in relation to an in an ICSID arbitration in London over equity investment requirements and a security package in the debt of an IPTL 1000MW diesel plant.

A sponsor mandate saw the office represent Mwenga Hydro (Rift Valley energy Group) on the construction of a 4MW hydro run-of-river project to supply electricity to 14 villages, the local tea industry and national grid. The firm also worked with Trinity advising Wind East Africa on a joint agreement between the IFC, Aldwych International and Six Telecoms to develop a 100MW wind farm worth \$285 million. The project will be the country's first independent wind power project.

UGANDA

AF Mpanga

2012 Firm Overview

Key partners

David Mpanga, Julius Musoke

AF Mpanga is consistently recommended by clients, who reserve much of their praise for David Mpanga, a practitioner with copious experience of energy deals. Julius Musoke, who joined the firm from the position of principal counsel of the African Development Bank (ADB), is also well-liked by clients and often recommended, while his background at the ADB is an attractive element for clients. One client from the Ugandan government picks the firm out as one of its leading advisors for energy matters. The team covers banking and all manner of finance, EPC, capital markets, M&A and private equity, energy and oil & gas, infrastructure and arbitration.

Byenkya Kihika & Co

2012 Firm Overview

Key partners

Ebert Byenkya

Byenkya Kihika & Co is smaller than some of its competitors in Uganda but it punches above its weight and features on some of the major energy projects in the country. A Kenyan client working on a large hydropower energy project endorses the firm, recommending Ebert Byenkya in particular. "He has very good experience and the firm knows the local environment very well," says the client. Some international clients put the firm, which is on the IFC panel, at the top of the pile in the country.

Kampala Associates Advocates (KAA)

2012 Firm Overview

Key partners

David Mpanga

KAA is one of Uganda's largest and most established firms and also one of the most often recommended by clients. One client in the Ugandan government recommends the firm for oil and gas, in particular David Mpanga. The firm is associated with Dentons.

Kasirye Byaruhanga & Co

2012 Firm Overview

Cross-border matters

DRC, South Africa, South Sudan, Tanzania

Highlight clients

Excel Construction, Umeme, Association of Ugandan Oil & Gas Service Providers

Most active disciplines

ADR, arbitration, litigation, company and commercial, public and administrative

Key sectors

Oil and gas, power, airports and aviation, industry and manufacturing

Key partners

William Byaruhanga, Andrew Kasirye

Andrew Kasirye and William Byaruhanga are the firm's two senior partners that focus on energy and infrastructure work. Between them, they handle oil and gas, power and infrastructure matters. Partner Paul Rutisya focuses on litigation and is especially focused on manufacturing, industry and roads.

The firm is allied with the Mackrell International network of independent law firms and was recently retained by Excel Construction, a major contractor to the government of Uganda.

Matters

The firm was retained by Umeme to provide legal advice during a review of its electricity supply agreements by the Electricity Regulatory Authority. The advice covered the company's concession agreements with the government and negotiations with the Authority. The firm also advised the Association of Ugandan Oil & Gas Services, namely in regard to pushing local content provisions in oil and gas legislation.

Andrew Kasirye led a team to advise Eko Power on the construction of a 20MW mini-hydropower dam and VS Hydro on a similar project on the River Mpanga.

Kusaasira & Co

2012 Firm Overview

Cross-border matters

DRC, Tanzania

Highlight clients

Total E&P Uganda, Heritage Oil & Gas, Gulf Resources Uganda, East Africa Gold

Most active disciplines

Litigation, arbitration, company and commercial, M&A and joint-ventures, asset finance, capital markets, project finance (energy and resources), environmental, land, tax

Key sectors

Mining and metals, oil and gas,

Key partners

Denis Kusaasira, Hakim Muwonge

Kusaasira & Co is a relatively new firm in Uganda with a specialist focus on oil and gas and mining law. The team covers commercial, corporate, employment, environmental, IP and litigation aspects and has in the past work on matters alongside global firms such as Norton Rose, McCarthy Tetrault and Lewis Silkin. The firm is full service and also provides tax, accounting and business services.

Matters

The firm acts as principal external counsel to Total E&P Uganda for its regulatory, contracting, employment and immigration matters and was recently acted for Heritage Oil & Gas on contentious tax matters arising from the farm-in/farm-out between Tullow Oil and Heritage. The firm was appearing as an expert witness on the tax matters in the London Commercial Court.

The firm is also principal external counsel to Gulf Resources Uganda and East Africa Gold, where Denis Kusaasira and team assist on land, company secretarial, employment, environmental, regulatory, licenses, acquisitions, asset finance and stock exchange issues, among others.

Masembe Makubuya Adriko Karugaba SSekatwa Advocates (MMAKS)

2012 Firm Overview

Most active disciplines

ADR, arbitration, litigation, company and commercial, private equity and funds, banking, capital markets, employment, environmental, IP, land, tax

Key sectors

Mining and metals, oil and gas, water, sewage and utilities

Key partners

Phillip Karugaba, Apollo Makubuya, Timothy Masembe

MMAKS is one of Uganda's biggest corporate commercial law firms and is a member of the ALN network. Philip Karugaba leads a large transactions team while in 2012 the firm was undertaking specialist training in oil and gas, with two associates currently on secondment in London. The contentious practice at the firm is also busy, especially in arbitration in mining sector cases, and the team has a good reputation among international law firms.

Matters

On the disputes side, Apollo Makubuya and Timothy Masembe were representing a holder of an exploration license in arbitration to settle a dispute over the rights to the Kilembe Mines and a gold mining exploration license holder in litigation over surface rights for a gold mining project. Makubuya was also acting for a confidential client in interna-

tional arbitration with 24 Essex Court Chambers (UK) in a shareholder dispute related to uranium mining in Kazakhstan.

Sebalu & Lule Advocates

2012 Firm Overview

Highlight clients

Tullow Operations, Hima Cement Uganda, Electromaxx, Government of Uganda

Most active disciplines

Litigation, corporate, asset finance, banking, capital markets, PPP/PFI, project finance (energy and infrastructure), employment, environmental, IP, land

Key sectors

Mining and metals, oil and gas, power, industry and manufacturing, rail, water, sewage and utilities

Key partners

Nicholas Ecimu, Barnabas Tumusingize

Sebalu & Lule is one of the usual suspects for high level corporate finance work in Uganda and it has recently been advising lenders providing extra financing to the Bujagali II dam and working on Uganda's only copper mine. The firm is often recommended for both transactional and contentious instructions and is also part of the DLA Piper Group.

Nicholas Ecimu leads the energy and infrastructure practice and is highly recommended, while energy and infrastructure clients also reserve praise for Barnabas Tumusingize, with one client endorsing Tumusingize and team especially for oil and gas matters. Indeed, the firm has lately been training associates in oil and gas law and has been very active in energy-sector litigation, recently representing clients in the High Court of Uganda.

Matters

Nicholas Ecimu was leading a team acting as transaction advisor with DLA Piper to the Privatisation & Utility Sector Reform Project (Ugandan government) on the concession project for the Kilembe Mines, Uganda's only copper mine. The PPP (public-private partnership) concession is an attempt to revive the operation. The team was also advising on a substantial railway PPP project, advising a regional concessionaire with financing from Asia.

Lender mandates saw the firm working with Linklaters to assist Dutch and German banks FMO and DEG on an additional \$25 million of financing to the Bujagali II dam developer and advising independent power producer Electromaxx on financing to expand its thermal plant capacity from 20MW to 50MW. The \$35 million is being wholly locally funded, marking the first infrastructure project in the country. Barnabas Tumusingize featured on the latter.

ZAMBIA

Corpus Legal Practitioners

2012 Firm Overview**Highlight clients**

EMCO Energy Zambia, First Quantum Mining

Most active disciplines

Litigation, company and commercial, M&A and joint-ventures, private equity and funds, banking, PPP/PFI, project finance, competition, EPC, employment, land, tax

Key sectors

Mining and metals, oil and gas, power, industry and manufacturing

Key partners

Charles Mkokweza, Sharon Sakuwaha

Charles Mkokweza of Corpus Legal Practitioners is recommended by a number of clients in the energy and infrastructure fields. The firm has deep experience in mining, oil and gas, power and infrastructure and has associations with Lex Africa and Dentons, as well as the World Services Group. The team boasts a long list of matters in oil and gas, power and hydropower on behalf of companies including BHP Billiton, Indeni Oil Refinery, Oando, Tullow, European Investment Bank (EIB) and the Development Bank of South Africa (DBSA).

Matters

The firm worked with Indian firm ALMT Legal to provide legal assistance to EMCO Energy Zambia in relation to the construction of a coal mine and 300MW thermal power station in southern Zambia. The firm also drafted agreements on the project. A team also acted for First Quantum Mining on the sale of its shares in an electricity substation and transfer of land rights. Charles Mkokweza, Sharon Sakuwaha and Mabvuto Sakala played leading roles.

The firm also worked with Clifford Chance to support ABSA Capital in its financing of a 300MW circulating fluidised bed coal-fired plant and with Allen & Overy to advise the lenders in the project for the construction of the 120MW Itezhi-tezhi hydropower plant.



2nd Floor World Trade Centre
Independence Avenue
Accra, Ghana

P.O. Box 6274
Accra-North, Ghana

Tel: +233 302 679222, 679231
Fax: +233 302 669589
Email: fugar@ghana.com
Web:
www.fugarandcompany.com.gh



Key contacts:

William E. Fugar, Managing Partner
Tel: +233 302 679 222
Email: fugar@ghana.com

Larry Otoo, Senior Partner
Tel: +233 302 679 220
Email: pmanager@fugarandco.com

Firm profile:

Established in 1977, Fugar & Company has maintained its reputation amongst leading full-service legal practices across Ghana. It focuses on corporate and commercial law whilst possessing strong legal expertise in other diverse areas of law. The firm's practice areas include project finance; mergers and acquisitions; corporate finance and securities; infrastructure; energy, natural resources, oil and gas; banking and finance; and dispute resolution.

Acting both as Barristers and Solicitors, Fugar & Company is committed to a consistent policy of providing a high-quality, professional tailor-made service according to each client's needs. The firm's lawyers are recognized as incredibly practical lawyers who get deals done diligently and efficiently.

Practice areas:

Corporate & Commercial, Corporate Finance and Securities, Project Finance, Mergers and Acquisitions, Infrastructure, Banking and Finance, Energy, Natural Resources, Oil and Gas, Dispute Resolution

Previously acted as local counsel for: Allen & Overy, Clifford Chance, Herbert Smith Freehills LLP, Norton Rose, Slaughter & May, and White & Case LLP in cross-border transactions.

Energy & Infrastructure practice profile:

Company & Commercial division:

Fugar & Company has an extensive practise in Company & Commercial law and provides a wide range of legal services to the business and financial sectors, including incorporation of businesses, establishment of branches, liaison and representative offices, negotiation and drafting of various agreements including shareholders' agreements, sale and purchase agreements, management and technical service agreements, agency, distribution and licensing agreements. The Firm also provides legal services in corporate restructuring, and the establishment of various types of joint venture relationships and other forms of commercial collaboration.

Key transactional highlights:

- Advised one of the largest- midstream companies in the US in a proposed joint venture with the Ghana National Petroleum Corporation to develop the Tano gas field and build power badges for the production of electricity in the Western Region.
- Advised a U.S. based Power Company on its joint venture with the Volta River Authority to develop a thermal plant to generate and distribute electricity, as well as its exploration of the natural gas reserves in Ghana.
- Advised Devon Oil in its acquisition of exploration rights offshore the Republic of Ghana.

Project Finance division:

Project Finance has gained immense popularity in countries across Africa due to the reality that governments must turn to private sector capital in order to finance ambitious projects that have the potential to propel the economies in these countries. The Firm has expertise in structuring and documentation of loan facilities of all kinds as well as related security packages. It has represented banking clients on a number of large and complex transactions and has been instrumental in handling diverse legal issues including dispute resolution pertaining to the banking and financial sector. The firm continues to play an important role in the development and evolution of project finance in Ghana's natural resources, energy, and oil and gas industry.

Key transactional highlights:

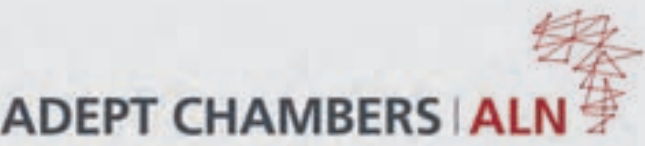
- Advised a syndicate of lenders financing one of the major oil exploration and production companies presently involved in petroleum operations in the Jubilee Field offshore Ghana.
- Advised a syndicate of lenders who refinanced the financial obligations of one of the major oil companies in the Petroleum Agreement with the Government of Ghana and in the Unitisation Agreement pertaining to the Jubilee Oilfield offshore the Republic of Ghana.
- Advising a syndicate of lenders on a US\$329,000,000 financing for the expansion of a Thermal Power Generating Plant, and gas fired thermal plant.
- Advised a petroleum bulk distribution company in relation to its USD\$ 130,000,000 trade finance facility for the procurement of crude oil and petroleum products.

Corporate division:

Fugar & Company has over the years worked in a number of mergers & acquisitions transactions and has, through working with international law firms, gained vast experience and expertise in acting on complex, high-value, cross-border work as well as a range of smaller transactions. The Firm has over the years proven to be an excellent choice for mergers and acquisitions work bringing together international experience and local knowledge.

Key transactional highlights:


- Advised on the proposed Farm-In/ acquisition of a leading Norwegian oil and gas exploration company into a key partners interest in the Deep Water Tano license/block offshore Ghana
- Advised a strategic investor on the potential acquisition of the Ghana Government's 40% stake in Ghana Commercial Bank.



1st Floor, Peugeot House
36 Ali Hassan Mwinyi Road
Dar es Salaam, Tanzania

P.O. Box: 79651
Dar es Salaam, Tanzania

Tel: +255 22 2120954/6
Fax: +255 22 2121625
Email: info@adeptchambers.com
Web: www.adeptchambers.com



Key Contacts:

Dr. Frederick Ringo, Managing Partner
ADR and Litigation, Insolvency, Competition, PPPs, Tax and
Competition Appeals
Email: frederick.ringo@adeptchambers.com

Shamiza Ratansi, Corporate Partner
Banking & Finance, M & A, Telecommunications, Mining and
Corporate & Corporate restructuring
Email: shamiza.ratansi@adeptchambers.com

Amish Shah, Corporate Partner/Consultant
Oil & Gas, Energy & Infrastructure, M & A, Corporate Restructuring
and Competition
Email: amish.shah@adeptchambers.com

Firm profile:

ADEPT Chambers is a leading law firm in Tanzania. Our lawyers have over the years been involved in a number of transactions including complex mergers and acquisitions, capital markets transactions, corporate and project finance, privatisation projects, corporate restructuring, private equity, insolvency, mining, energy, telecoms, infrastructure and projects work, general advisory work and civil litigation. ADEPT Chambers is a member of ALN (Africa Legal Network).

A number of ADEPT Chambers lawyers are ranked as Leading Lawyers or Rising Stars by international publications. Some of the comments about the firm and its lawyers are set out below:

Ranked as Band 2 in General Business Law. Two of Adept's lawyers have been recognised as "Leaders in their Fields" in a cross spread of areas. Chambers Global 2012

Ranked as a tier 2 firm in Financial & Corporate. Two of Adept's lawyers have been recognised as "Rising Stars" in a cross spread of areas. Guide to the World's Leading Financial Law Firms 2013

Ranked as a Leading firm in Corporate and Commercial. PLC Which Lawyer? Yearbook 2012.

Previously acted as local counsel for: BG Group, ExxonMobil, Ruhudji Hydropower Project, Pike LLC, Sumitomo, BP, Shell Tanzania Limited, Shell Petroleum Company, IBM, Reliance Industries, General Electric, Standard Bank Group, Standard Chartered Bank, Citibank Tanzania, International Finance Corporation, Norfund, Proparco, Crossroads Distribution, Skynet, Four Seasons Hotels and Resorts, Karimjee Jivanjee Group, BBC Media Action, Lafarge Mbeya Cement Company Limited, Nokia, Etisalat, Samsung, DEG, Rabobank Nederland, HSBC, JP Morgan, Goldman Sachs, Merrill Lynch, Barclays Wealth, Bharti Airtel, IHS Nigeria, Alliance One Tobacco Tanzania Limited, The Investment Climate Facility for Africa, Sumaria Group.

Energy & Infrastructure practice profile:

Energy, Petroleum, Mining division:

ADEPT Chambers has advised on various energy, mining and telecommunications transactions including:

- Farm-in and farm-out of exploration and development blocks within Tanzania.
- Review of Production Sharing Agreements and Joint Operating Agreements and drafting deeds of novation of the same.
- Reviewing and drafting deeds of amendment for various agreements entered into by entities operating a port from which exploration activities are being conducted.
- General advice on setting up of operations of energy, oil and gas, mining and telecommunications companies including licences, consents and authorisations required and applying and obtaining such licences, consents and authorisation.
- Drafting and reviewing various power off take and power purchase agreements and EPC contracts.
- Negotiating and drafting cooperative framework agreements for energy and infrastructure projects.
- Negotiating on behalf of clients with respect to Mining Development Agreements.

Banking & Finance division:

ADEPT Chambers has considerable experience in banking law. This experience covers:

- General banking and securities law and structuring.
- Drafting and negotiating loan agreements and multiple option facilities including trade finance and project finance documentation.
- Acting for both lenders and borrowers and taking security in connection with lending transactions including taking security on a multi-jurisdictional basis.
- Drafting debt restructuring documentation.
- Structuring of both finance and operating lease transactions and asset finance transactions for international banks.
- The firm's lawyers have acted in and advised on large commodity trading houses on structuring various commodity finance facilities and negotiated collateral management arrangements.

Corporate & Commercial and Capital Markets division:

ADEPT Chambers offers a wide range of private and public company commercial services including:

- Undertaking due diligence, share sales and asset sales, joint venture agreements, PPAs, PPPs and distribution and marketing agreements.
- Advising on corporate structuring and establishment of entities in Tanzania.
- IPOs, MBOs and offers for sale.
- Partnership Agreements and Shareholder Agreements.
- Acting for receivers of companies.
- Advising foreign investors on proposed investments in Tanzania.
- Advising banks, mining and insurance companies on mergers and acquisitions including dealing with regulatory and capital markets compliance.
- Advising on various aspects of e-commerce.

Property division:

ADEPT Chambers is involved in all types of commercial and residential property transactions including:

- Large scale acquisitions and disposals.
- Negotiating funding and development agreements for property companies.
- Structuring of large scale commercial and residential developments and housing schemes.
- Negotiating agreements with contractors and other professionals involved in the development of commercial property.
- Planning and associated matters.

Civil and Commercial Litigation division:

ADEPT Chambers' civil and commercial litigation practice has an outstanding reputation and considerable experience in the following areas:

- Acting for banks in enforcing and recovering under security documentation.
- General property litigation.
- Advising receivers and liquidators on receivership and winding-up of companies.
- Enforcement of foreign judgments and arbitration awards.
- Advising on shareholder disputes.
- Intellectual property and passing off disputes.
- Employment litigation.



Rex House
145 Magore Street
Upanga, Tanzania
P.O. Box 7495
Dar-es-Salaam, Tanzania
Tel: +255 22 211 4291, 4899 /
213 7191, 0772 001 666
Fax: +255 22 211 9474 / 2830
Email: rex@rexattorneys.co.tz
Web: www.rexattorneys.co.tz



Our team:

REX's greatest asset is its team of Partners, Associate-Partners, Legal Officers and support staff. REX has seven Partners and two Consultants.

Partners:

Dr. Alex Thomas Nguluma, Managing Partner
Amb. Mwanaidi Sinare Maajar
Mr. Lugano J. S. Mwandambo
Mr. Christopher Giattas
Mr. George Mpeli Kilindu
Mr. Sinare Zaharan
Ms. Tabitha Maro

The Consultants are:

Dr. Eve Hawa Sinare
Mr. James Friedlander

Firm profile:

REX ATTORNEYS ("REX" or "the Firm") is a firm of dedicated lawyers with a long and prominent presence in the private legal practice industry in Tanzania.

REX is an integrated corporate legal practice deriving its strength from an experienced team of legal practitioners with comprehensive and extensive corporate law experience. REX has expanded its expertise by associating with Lex Africa, a network of top law firms across English-speaking Africa. The Firm is also part of the World Services Group, a network of top law firms and related service providers represented in over 200 countries. The aim of these networks is to exchange legal expertise and harmonise services, offering clients seamless and convenient legal services across borders.

Practice areas:

- Agriculture and Forestry Law
- Banking and Financial Services Law
- Capital Markets and Securities Law
- Commercial and Tax Litigation
- Competition Law
- Corporate Law
- Corporate Secretarial Services
- Dispute Resolution, including International Arbitration
- Employment Law
- Energy Law
- Intellectual Property Law
- Legislative and Regulatory Regime Review
- Natural Resources Law: Mining, Oil and Gas
- Project Finance
- Telecommunications Law

Previously acted as local counsel for:

- Tanzania Electric Supply Company Limited (TANESCO)
- STRABAG
- PTA Bank (Eastern and Southern African Trade & Development Bank)

International networks:

www.lexafrica.com
www.worldservicesgroup.com

Energy & Infrastructure practice profile:

REX focuses mostly on corporate law and has acted as transactional lawyers on various mergers, equity acquisitions, asset acquisitions and corporate structuring assignments. Furthermore, REX's corporate services include corporate formation, corporate secretarial services, corporate legal due diligence investigations, preparation of trade and investment agreements.

REX has extensive experience in the areas of project finance, banking and related financial services, mining, oil and gas, capital markets, competition, insolvencies, employment matters, legislation and regulatory regime review, intellectual property (patent and copyright applications), commercial litigation and international and local arbitration.

Recent transactional highlights:

- Acting as local counsel to the Arranger on a USD 600 million sovereign loan note transaction to finance, among other projects, infrastructure development.
- Representing the Tanzania National Electric Corporation on two arbitration proceedings against Dowans Holdings and Richmond Development LLC at the International Chamber of Commerce and later at the High Court and the Court of Appeal of the United Republic of Tanzania.
- Representing a Canadian based power production company on negotiations with the Government of the United Republic of Tanzania on a Power Purchase Agreement.
- Advising a Singaporean based power production company on land ownership matters relating to erecting electricity transmission lines from their power generating plant to the national grid.
- Advising various banks on a USD 60 million syndication to the Tanzania Ports Authority for the construction of a Single Point Mooring (SPM) and pipeline system at Ras-Mjimwema in Dar-es-Salaam.
- Advising a German based construction company on various legal matters arising from the construction of the Dar-es-Salaam Rapid Transport System (DART).
- Advising various financial institutions on a USD 40 million facility advanced to a South African based company on the expansion of its diamond mine in Tanzania partly owned and operated by its Tanzanian subsidiary.



A member of the DLA Piper Africa Group

Plot 4, Nile Avenue
East African Development Bank
Building
MZ & Fifth Floors
Kampala, Uganda

P.O. Box 2255
Kampala, Uganda

Tel: +256 414 233063 /
232604 / 250234
+256 312 250013/312
202030

Fax: +256 414 230 521

Email:
sebalulule@sebalulule.co.ug
Web: www.sebalulule.co.ug



Key Contact:

Nicholas Ecimú, Partner
Tel: +256 312 250 013
Email: necimu@sebalulule.co.ug

Firm profile:

Sebalu & Lule is a leading Ugandan business law firm. Founded in 1980, we are one of the oldest and largest law firms in the country. We are a full-service law practice with boutique expertise in projects & infrastructure, power (energy, oil & gas and mining), banking & finance, employment & employee benefits, tax, real estate & conveyancing, corporate & commercial law and dispute resolution.

Over the past decade, we have been consistently recognized as one of the top firms in Uganda by respected legal directories such as the IFLR1000: Guide to the World's Leading Financial Law Firms. Sebalu & Lule is the Uganda member law firm of the DLA Piper Africa Group, an alliance of leading independent practices affiliated to DLA Piper LLP and working together across Africa.

International networks:

The DLA Piper Africa Group, the Africa arm of the DLA Piper Group.

Energy & Infrastructure practice profile:

Sebalu & Lule possesses over 20 years experience in the energy sector and we are currently advising several key principals in the sector. We are retained by government agencies, international financiers, multinational companies and private investors to provide energy-related advice.

Oil & Gas division:

Following confirmation in 2008 that Uganda possesses commercial reserves of oil in the Albertine region, the oil & gas sector has become a key economic driver and we have assumed lead legal advisory roles. We have amassed expertise in the upstream, midstream and downstream energy value chain, acquisition and disposal of oil & gas interests, oil & gas financing and other Uganda-specific legal and compliance aspects and we are currently retained as legal counsel for two of the three oil firms licensed by the Government of Uganda to conduct oil & gas exploration and extraction activities.

Finance & Projects division:

Sebalu & Lule is a market leader in project and infrastructure finance; acting on the mandate of the world's leading development financial

institutions and a number of private infrastructure entities. We have participated as local legal counsel in two of the most noteworthy project finance transactions in Uganda over the past five years. We acted as local counsel to the lenders for the financing of US\$ 900 million Bujagali II hydro-power dam project and advised a Ugandan independent power producer for a US\$ 35 million project financing for the expansion of its thermal electricity plant from 20MW to 50MW in what was the first wholly locally financed energy project in Uganda.

Infrastructure / Public-Private Partnerships division:

We have also developed significant expertise in public-private partnerships. We render advice on several key aspects related to PPPs, notably the choice and design of PPP models, legal compliance and risk matrices and project financing. In association with DLA Piper New York, we are currently advising the Government of Uganda on the concession of assets of Uganda's sole copper mine.

Environment & Safety division:

Our environmental law practice has extensive experience in advising on projects based transactions in the energy, mining and oil & gas sector. We advise on general environmental legal compliance, due diligence investigations, environmental litigation and occupational safety and health.

Banking & Finance division:

Sebalu & Lule has one of the largest finance and banking practices in Uganda. We are retained as legal counsel for eight leading commercial banks in Uganda. We are additionally retained as local counsel to the International Finance Corporation, the African Development Bank and the Eastern and Southern African Trade & Development Bank (PTA Bank).

Employment & Employee Benefits division:

We have an experienced team of professionals working exclusively on employment and benefits matters. Our employment practice is retained by several multi-national organisations to advise on local law issues. Our pension practice offers legal advisory ranging from benefit set-up, drafting of trust deeds and rules, registration of schemes and trustee advisory services to retirement benefit schemes and their sponsoring employers.

Litigation & Arbitration division:

Sebalu & Lule possesses extensive experience in civil and commercial litigation and commercial arbitration. The firm has been involved in several landmark cases in the fields of banking, contract, real estate, tort and constitutional law and in specialized spheres of law such as energy, expropriated properties, utilities law, employee benefits and aviation. We are currently acting for Hima Cement Limited, a subsidiary of the French conglomerate Lafarge, in a US\$ 120 million dispute over the proprietary rights to a limestone mining area.

Recent transactional highlights:

- Acting as local counsel for a high-level feasibility study into the proposed construction of an export pipeline to transport oil from Uganda's Albertine Graben to the East African coast.
- Acting as local counsel in association with DLA Piper New York to the Government of Uganda for the concession of assets of Uganda's sole copper mine, Kilembe Mines.
- Acted as legal counsel to a railway concessionaire and an Asian development bank for the project structuring and financing of the proposed redevelopment of a rail link to Northern Uganda and South Sudan.
- Acting as legal counsel to an international private finance entity and a leading regional development bank for the listing of their separate medium-term note (MTN) programmes on the Uganda Securities Exchange.
- Acted as local counsel to two European development finance institutions for the US\$ 25 million additional financing to the developer of the Bujagali II hydro-power dam.
- Acted as borrower counsel to Uganda's leading local sugar manufacturer on a US\$ 23 million expansion facility from a French development finance institution.

Leading Lawyers

Name	Firm	Country	Banking and finance	Capital markets	Projects	Corporate and commercial	Disputes	Energy and natural resources	Mining and metals	Oil and gas	Infrastructure	Power	Real estate	Employment and immigration	Intellectual property	Regulatory	Tax
Raul Araújo	CFRA Advogados	Angola				✓											
Fernando Faria de Bastos	FBL Advogados	Angola					✓							✓	✓		
Manuel Gonçalves	MG Advogados	Angola											✓				✓
Paulette Lopes	FBL Advogados	Angola				✓							✓				
Claudia Santos Cruz	AVM Advogados	Angola	✓	✓		✓	✓			✓			✓				
António Vicente Marques	AVM Advogados	Angola	✓	✓			✓	✓		✓						✓	✓
Victor Anku-Tsede	JLD & MB Legal Consultancy	Ghana		✓		✓											
Kojo Bentsi-Enchill	Bentsi-Enchill Letsa & Ankomah	Ghana	✓		✓	✓	✓	✓									
Merene Benyah	JLD & MB Legal Consultancy	Ghana				✓		✓	✓								
Felicia Gbesemete	LexConsult & Co	Ghana			✓			✓	✓						✓	✓	
Ekua Hayfron-Benjamin	Reindorf Chambers	Ghana	✓			✓	✓	✓	✓								✓
Rosalind Kudoadzi	Bentsi-Enchill Letsa & Ankomah	Ghana	✓	✓		✓											
Elikem Kuenyehia	Oxford & Beaumont	Ghana	✓				✓			✓							
David Ofosu-Dorte	AB & David	Ghana	✓		✓	✓	✓	✓	✓	✓							
Larry Otoo	Fugar & Co	Ghana		✓	✓	✓	✓										
Karim Anjarwalla	Anjarwalla & Khanna	Kenya			✓	✓				✓		✓					
Rainbow Field	Coulson Harney	Kenya				✓	✓	✓									
Oliver Fowler	Kaplan & Stratton	Kenya		✓	✓					✓							✓
Richard Harney	Coulson Harney	Kenya	✓	✓		✓	✓										
Hamish Keith	Daly & Figgis	Kenya				✓											
Michael Kontos	Walter Kontos	Kenya		✓	✓	✓											
Amyr Mussa	Anjarwalla & Khanna	Kenya	✓		✓	✓	✓			✓							
Njau Nukuha	Daly & Figgis	Kenya				✓											
Deepen Shah	Walker Kontos	Kenya	✓	✓		✓						✓					
Paras Shah	Hamilton Harrison & Mathews	Kenya			✓	✓	✓	✓		✓							
Sam Wainaina	Kaplan & Stratton	Kenya			✓	✓	✓	✓		✓	✓			✓			
Julius Wako	Daly & Figgis	Kenya	✓	✓		✓	✓	✓									
Krista Bates	Anjarwalla & Khanna	Kenya			✓	✓	✓			✓							
Atiq Anjarwalla	Anjarwalla & Khanna	Kenya/Dubai	✓	✓	✓	✓	✓			✓							
Clarel Benoit	Benoit Chambers	Mauritius	✓	✓		✓							✓				✓
Iqbal Rajahbalee	BLC Chambers	Mauritius				✓				✓							✓
Jean-Eric Sauzier	BLC Chambers	Mauritius	✓										✓				
Muhammad Uteem	Uteem Chambers	Mauritius				✓	✓										✓
José Caldeira	SAL & Caldeira	Mozambique	✓			✓	✓	✓								✓	
Pedro Couto	CGA (Couto Graça & Associados)	Mozambique	✓		✓	✓	✓	✓		✓						✓	
Paula Duarte Ferreira Rocha	Mozambique Legal Circle Advogados	Mozambique	✓			✓	✓	✓	✓								✓
Rodrigo Ferreira Rocha	Ferreira Rocha Advogados	Mozambique				✓	✓	✓	✓				✓	✓			
Silva Garcia	Silva Garcia Advogados e Consultores	Mozambique				✓											
Jorge Graça	CGA (Couto Graça & Associados)	Mozambique				✓	✓	✓									

Name	Firm	Country	Banking and finance	Capital markets	Projects	Corporate and commercial	Disputes	Energy and natural resources	Mining and metals	Oil and gas	Infrastructure	Power	Real estate	Employment and immigration	Intellectual property	Regulatory	Tax
Sam Levy	SAL & Caldeira	Mozambique				✓	✓	✓	✓	✓							✓
Fernanda Lopes	Fernanda Lopes & Associados	Mozambique				✓	✓			✓							✓
Paulo Pimenta	Pimenta Dionísio e Associados (PDA)	Mozambique	✓			✓							✓				✓
Protase Ishengoma	Ishengoma Karume Masha & Magai (IMMMA Advocates)	Tanzania	✓			✓				✓		✓	✓	✓	✓		
Audax Kameja	Mkono & Co	Tanzania				✓	✓										
Wilbert Kapinga	Mkono & Co	Tanzania	✓		✓	✓											✓
Lawrence Magai	Ishengoma Karume Masha & Magai (IMMMA Advocates)	Tanzania				✓	✓										
Nimrod Mkono	Mkono & Co	Tanzania			✓	✓											✓
Stella Ndikimi	EALC	Tanzania	✓			✓											
Alex Nguluma	Rex Attorneys	Tanzania				✓	✓	✓									✓
Mustafa Tharoo	Adept Chambers	Tanzania	✓			✓											
Nicholas Zervos	Velma Law	Tanzania	✓		✓	✓						✓					
Ebert Byenkya	Byenkya Kihika & Co	Uganda	✓			✓	✓	✓									
Nicholas Ecima	Sebalu & Lule	Uganda	✓		✓			✓	✓	✓							
Brian Kaggwa	Impala Legal	Uganda			✓	✓	✓			✓							
Phillip Karugaba	MMAKS	Uganda	✓	✓		✓				✓							✓
Sim Katende	Katende Ssempebwa	Uganda	✓	✓		✓	✓			✓							✓
David Mpanga	AF Mpanga	Uganda	✓	✓		✓	✓			✓							
David Mpanga	Kampala Associated Attorneys (KAA)	Uganda	✓			✓	✓										✓
Julius Musoke	AF Mpanga	Uganda	✓		✓	✓	✓			✓							
Noah Mwesigwa	Shonubi Musoke & Co	Uganda				✓	✓						✓	✓			
Barnabas Tumusingize	Sebalu & Lule	Uganda	✓	✓		✓											
Charles Mkokweza	Corpus Legal Practitioners	Zambia	✓			✓	✓	✓		✓							✓

Key Portugal-based partners active in Lusophone Africa

Rui Amendoeira	Miranda Correia Amendoeira & Associados			✓	✓		✓	✓									
Joana Andrade Correia	Raposo Bernardo				✓		✓										
Luís Gagliardini Graça	Morais Leitão, Galvão Teles, Soares da Silva & Associados				✓	✓				✓							
Pedro Guimarães	F Castelo Branco & Associados					✓			✓					✓			
Manuel Protásio	Vieira de Almeida & Associados				✓	✓		✓	✓	✓	✓						
João Robles	F Castelo Branco & Associados					✓							✓				
Luís Sáragga Leal	PLMJ - AM Pereira Sáragga Leal Oliveira Martins Judice and Associates				✓	✓				✓							
Luis Soares de Sousa	Cuatrecasas Gonçalves Pereira				✓	✓				✓			✓				✓
Fernando Veiga Gomes	Abreu Advogados					✓											



António Vicente Marques
 Managing Partner
 AVM Advogados
 Luanda, Angola
 Tel: +244 92 3610786
 Email: avm@avm-advogados.com
 Web: www.avm-advogados.com



Practice areas:

- Banking
- Energy and natural resources
- Litigation and arbitration
- Tax and custom law
- Capital markets
- Finance and insurance
- Public law
- Telecommunications

Languages: Portuguese, English, French, Spanish

Bar admissions: Angola, Brazil, Portugal

Association memberships:

- Portuguese Arbitration Association
- International Bar Association
- World Service Group
- Member of the Portuguese Group of AIPPI

Academic qualifications:

- University of Coimbra Law School
- Post-graduate Degree, European Economic Criminal Law, Institute of European and Economic Criminal Law, University of Coimbra Law School
- M.A. Company Law, University of Coimbra Law School
- Oil and Gas Specialisation, London

Related articles by this lawyer:

- Oil and Gas Decommissioning, Angola chapter – London, 2013
- The Rebirth of Africa?; *IBA Global Insight*; Ed. December 2012/ January 2013
- Energising Africa, *Iberian Lawyer*, Ed. November/ December 2012
- Oil and Gas Decommissioning, Law Policy and Comparative Practice, September 2012
- Energising the Portuguese market, *Iberian Lawyer*, Ed. July/ August 2012
- Oil regulation – Angola, Oil regulation in 35 jurisdiction worldwide, July de 2012
- The Land Planning and Urbanism in Angola. “Reports on” *Law of Urban and Regional Planning Vol. I*, from Dra. Fernanda Paula Oliveira, Almedina, 24 May 2012
- Capitalising on energy synergies across Mozambique and Angola, *Iberian Lawyer*, Ed. March/ April 2012
- A new balance of power in Africa’s energy markets; *Iberian Lawyer*, Ed. November/ December 2011
- Energising the emerging markets, *Iberian Lawyer*, Ed. September/ October 2011



Iqbal Rajahbalee, Senior counsel
 Managing partner
 BLC Chambers
 Port Louis, Mauritius
 Tel: +230 2137920
 Email: Iqbal.r@blc.mu
 Web: www.blc.mu



Clients told IFLR1000: “Rajahbalee understands the technical aspects of both financial and corporate deals very well and he’s very knowledgeable about the Mauritius regulations.”

Biography: Iqbal Rajahbalee is the founder of BLC Chambers. Senior counsel, with over 25 years of practice in corporate law, banking and finance, he pioneered the Mauritius offshore industry and has gained solid accolades from offshore clients who remark that “he knows this business outstandingly well”. Iqbal has had an exceptional exposure to both public and private sides of the business environment. He was appointed as the first Executive Director of the first Mauritius offshore regulatory authority and subsequently the first Chief Executive of the Financial Services Commission. Iqbal also served as Assistant Solicitor General at the Attorney General’s Office. He drafted numerous pieces of legislation, including the Trusts Act and the Securities Act. He has advised on infrastructure projects, shareholders disputes in large conglomerates, on private equity funds investing in Africa and Asia, and on international taxation. He is Mauritius legal counsel to General Electric, Barclays Bank, BlackRock among others and has appeared as counsel in high profile litigation involving shareholders to joint ventures, and high net worth family businesses. He was also called as expert witness on Mauritius law before foreign courts, including the UK and Singapore courts. To observers, Iqbal is a “sensible choice for large corporate transactions”.

Recent transactional highlights: Iqbal is the Mauritius counsel and advisor on the setting up of an environmental infrastructure fund in Africa.

He is also acting as Mauritius Counsel to the Transaction Adviser on the biggest infrastructure project in Mauritius. The project is for Traffic Decongestion Programme involving the setting up of a ring road around the capital city and the upgrading and expansion of the national highway road network.

Iqbal is advising as Mauritius counsel in the reorganisation of mining group in Zimbabwe.

Practice areas:

- Financial services regulatory
- Investment funds
- Mergers and acquisitions
- International tax
- Litigation

Sector specialisation:

- Financial and corporate
- General business

Languages: English, French

Bar admissions: Mauritius

Association memberships:

- Honourable Society of the Middle Temple (Inn of Courts, London)
- Mauritius Bar Council

Academic qualifications:

LL.B & LL.M, London School of Economics and Political Science





Stella Ndikimi
Partner
East African Law Chambers
Dar es Salaam, Tanzania
Tel: +255 (0)22 277 1885
Email: s.ndikimi@ealc.co.tz
Web: www.ealawchambers.com



Biography: Stella Ndikimi holds a Bachelor of Arts in International Relations (*magna cum laude*) from the United States International University (USIU), LLB (Hons) from the University of Dar es Salaam and Masters in Business Administration from the Eastern and Southern Africa Management Institute (ESAMI).

Ms Ndikimi is a full time practitioner and a founder partner of Fernandes & Partners Advocates, a practising Advocate of the High Court of Tanzania and a former partner of Ishengoma Karume Masha & Magai Advocates (IMMMA Advocates).

Ms Ndikimi specialises in banking, corporate and financial law and has a special interest in laws regulating banking and financial institutions, financing, mergers and acquisitions and oil and gas.

Recent transactional highlights:

- Advising on the global acquisition and restructuring of an international oil and gas exploration company including its subsidiary in Tanzania.
- Conducting a detailed due diligence on the Tanzanian subsidiaries of an international oil and gas conglomerate.
- Acting as local counsel for an international financier in a syndicated loan facility involving the Tanzanian subsidiary of the borrower.

Practice areas:

Banking	Capital markets and securities
Mergers and acquisitions	Mining
Oil and gas	

Sector specialisation:

Banking and finance	Commercial
Corporate	

Languages: English, Kiswahili

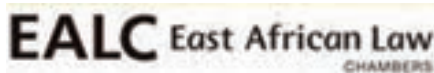
Bar admissions: Tanzania

Association memberships:

Tanganyika Law Society
East African Law Society
Tanzania Women Lawyers Association

Academic qualifications:

B.A. International Relations Magna – Cum Laude, United States International University
LL.B (Hons), University of Dar es Salaam
MBA, Eastern and Southern African Management Institute (ESAMI)



Hon. Nimrod Mkono, MP
Managing partner
Mkono & Co Advocates in association with SNR Denton
Dar es Salaam, Tanzania
Tel: +255 22 219 4200; 211 8789; 211 8790
Email: nimrod.mkono@mkono.com
Web: www.mkono.com



Biography: Hon. Nimrod E Mkono is the founder and Managing Partner of Mkono & Co, which he has headed since 1977. The name Mkono remains the mark of competence and efficiency in Tanzania and has become a force to reckon with both nationally and internationally. Hon. Mkono is an advocate of the High Court of Tanzania and Zanzibar, with over 36 years of specialising in company law, corporate finance, privatisation and corporate taxation. He has featured in over 30 publications covering taxation, intellectual property, mergers and acquisitions, capital markets, dispute resolution, corporate recovery and insolvency in Tanzania.

Hon. Mkono has handled numerous consortium arrangements and has advised the Government of Tanzania on a number of high profile matters, including the unbundling and eventual privatisation of the National Bank of Commerce (NBC) and the Tanzania Telecommunications Company (TTCL). He has advised Citi Bank Tanzania, Barclays Bank and Standard Chartered, among others and has been keenly involved in acting for both the Government of Tanzania and major corporations in international commercial litigation and arbitration. Hon. Mkono has also been instrumental in the drafting of different Tanzanian laws and regulations and is an honorary legal advisor to the British High Commission, Italian, Swedish and the Netherlands embassies in Tanzania.

Hon. Mkono's regulatory and transactional work and experience go, without a doubt, hand in hand with his long outstanding legal career and longstanding commitment to corporate social responsibility. Indeed, Hon. Mkono has assisted in the construction of seven primary and secondary schools, windmills, teachers' houses and roads. He is a tireless champion for promoting development and education in the Musoma Rural Constituency.

Recent transactional highlights:

- Successfully defended the *Dar es Salaam Water and Sewerage Authority* against a \$20 million claim by Biwater Gauff Tanzania resulting from the collapse of a controversial water privatisation contract, which entailed ISCID arbitration and litigation in the High Court of Tanzania to restrain the prosecution of a winding-up proceeding.
- Advised, in association with Hunton & Williams, the *Government of Tanzania* on the development and financing of the Songo Songo gas fields and the development of a pipeline and gas fired generating facility, as well as advising in relation to related regulatory work.

Practice areas:

Arbitration	Commercial litigation
Company law	Corporate finance
Corporate recovery	Corporate taxation
Energy	Insolvency
Mergers and acquisitions	Oil and gas
Privatisation	

Sector specialisations:

Commercial	Corporate
Finance	Real Estate
Regulatory	

Languages: English, Kiswahili

Bar admissions: Tanzania and Zanzibar




Brian Kaggwa

Impala Chambers

 6 Kanjokya Street
 Kololo Hill
 Kampala
 Uganda

 Tel: +256 414 234 519, +256 312 371
 690, +256 414 598667

Fax: +256 414 234 521

 Email: bkaggwa@impalalegal.com

 Website: www.impalalegal.com

Biography: Brian heads the Energy and Resources, Infrastructure and Project Finance department in the firm. He is widely recognized for his cutting-edge theories and solutions within the industry and has a top-tier litigation track record. He has had a successful exposure as a litigant in landmark and complex corporate/M&A, commercial, intellectual property, real estate and conveyance, banking and finance, winding up/bankruptcy and civil disputes.

He has as a result of the foregoing acquired extensive expertise in diverse value structures, cultures and business practices in acting as a natural conduit between the expectations of international business and the reality of doing business locally and successfully.

Practice areas:

Commercial Transaction advisory and Commercial/Corporate Litigation

Sector specialisation:

Energy and Resources Infrastructure and Project Finance

Languages:

English

Bar admissions:

2002 - Ugandan Bar

Ugandan Association memberships:

International Bar Association, the East African Law Society, the Uganda Law Society and the Uganda Chamber of Mines & Petroleum.

Academic qualifications:

LLM (Energy Law & Policy), Dundee University, Scotland. LLB (Law), Makerere University (1999), Postgraduate Bar Course Diploma, Law Development Centre.

Related articles by this lawyer:

 Harmonisation of Corporate laws across the Commonwealth region:
 Which model for the East African Region

 Uganda: Developing Infrastructure in Emerging Markets
<http://www.corporatelivewire.com/top-story.html?id=uganda-developinginfrastructure-in-emerging-markets>

Doing business in Uganda, 2012, Acquisition International magazine

Sector Spotlight, fourth quarter 2012, Acquisition International magazine

